# Lining up the ducks – Monitoring Evaluation and Reporting

**Dr Jeff Coutts** 

www.couttsjr.com.au

jeff@couttsjr.com.au



### Definition

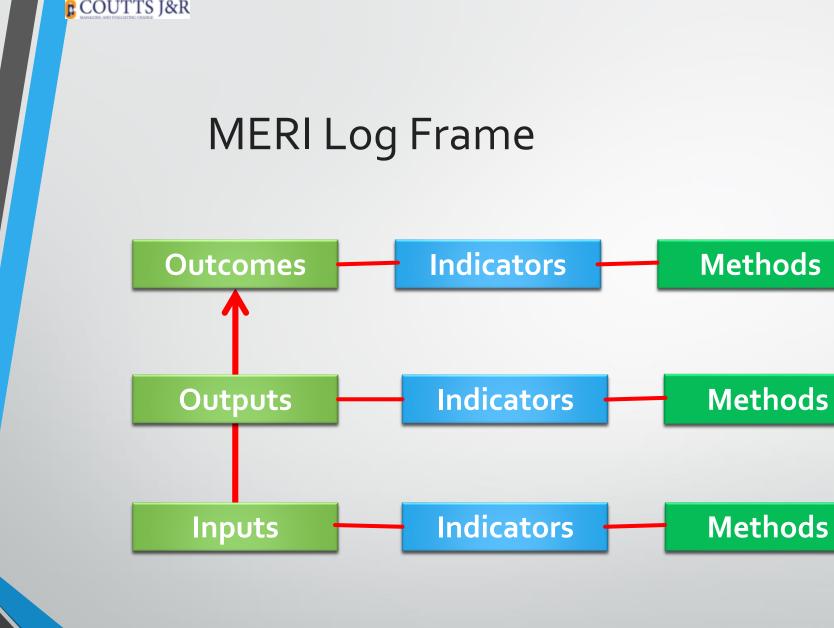
### Monitoring Evaluation and Reporting is:

the systematic collection and analysis of processes, outputs and outcomes

to allow us to make statements, judgments, claims and conclusions

which have the potential to impact on current and future decision-making. (Patton)



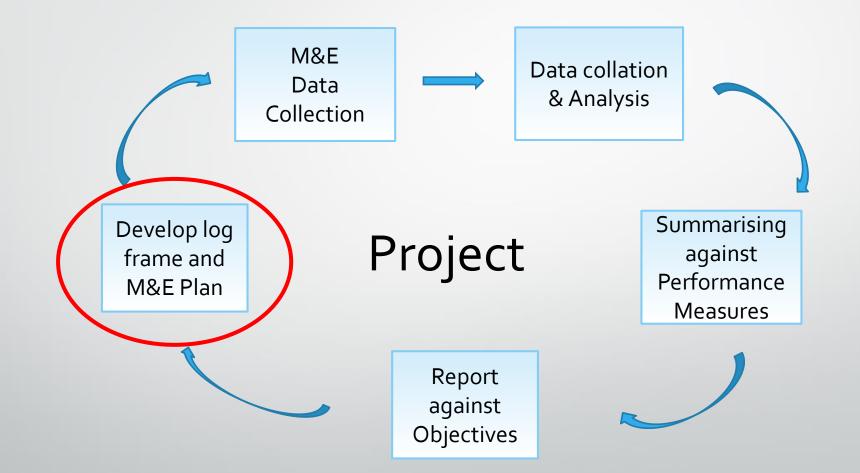




Project Level	Proje	ct Lo	gic	Key Performance indicators	Methods
1.Higher Level Outcomes		$\wedge$			
2.Key Result Areas					
3.Uptake Strategies				Horizontal – evaluatio	n logic
4.Outputs					
5.Activities to produce outputs		project logic			
6.Project structures and resources		– projec			
7. Context and Issues		ical -			
		Vertical			

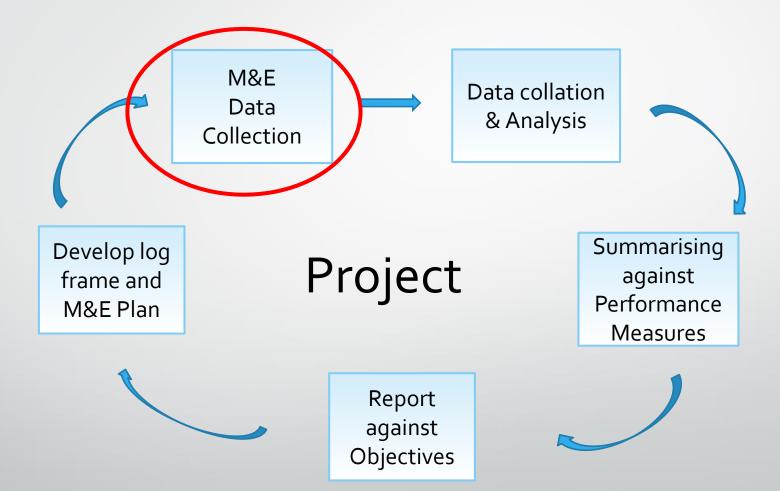


## Monitoring and Evaluation Cycle



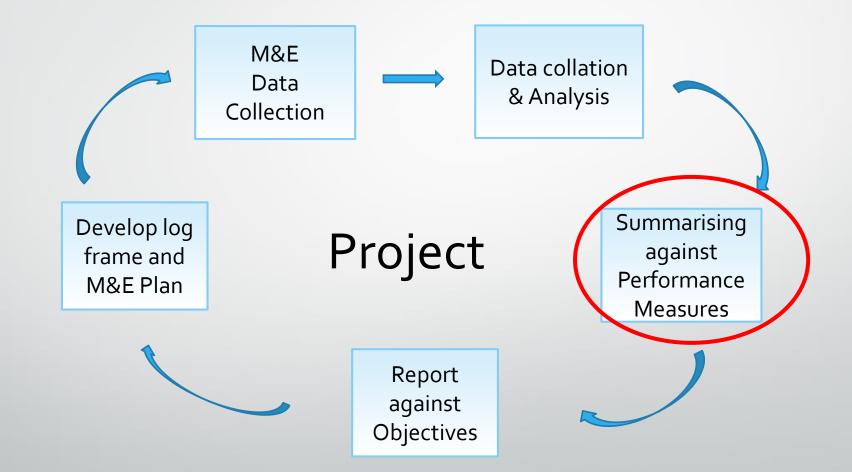


### Monitoring and Evaluation Cycle





## Monitoring and Evaluation Cycle





### Problem

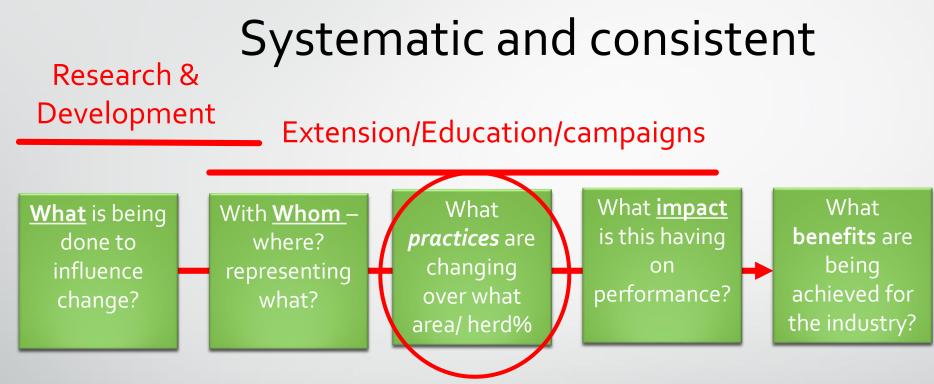
### • Lack of collatable data to tell the full story!

- Project
- Program
- Organisational strategic priorities....
- Examples RDCs; Reef Programs......



### The cascade effect National Goals Informing and reporting Industry Goals State KRAs Organistational Dept KRAs Program Goals Departments Sub Prog Goals Program KRAs Programs Sub Prog KRAs Sub-programs Projects Project KRAs Activities



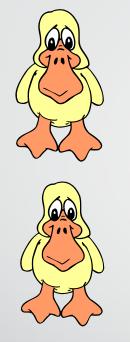


Type of change x area/%herd affected = performance impact -> industry benefit

Need logical common categories for consistency and collation



## Lining up the ducks



### Demographics – for engagement and practice change

 Describing the scale of impact – geographical location; property type; property size; herd size

### Practice change categories – to be able to report change

 Reporting the type of practice change – and hence what potential benefits could result



### Performance metrics – to be able calculate gains

Calculating the gains in performance that should result from practice changes reported



## Example – Dairy Industry

Demographic

- Number of dairy farms
- Number of milking cows (av/yr)
- Number of ha farmed/grazed
- Location regions (DA regions)

### **Practice Change**

- Measurement/ of HGF consumption
- Grazing rotation management
- Post-grazing residual management
- Planned approach to HGF supply
- Pasture Selection species and varieties

### Performance Metric

Feed/hectare: Tonnes feed consumed/100mm water Over % regional herd /pasture In defined regions

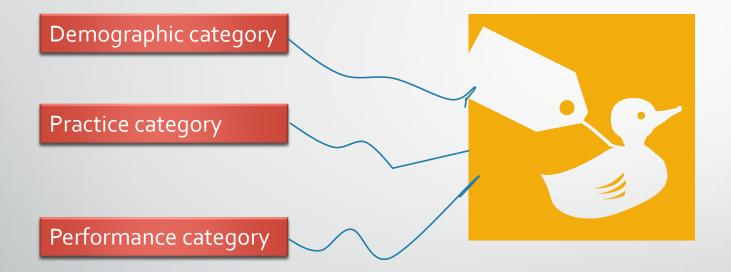


Strategic Priority

Increased percentage of farms with feed consumption greater than 1 tonne/100mm









## Tagging Practice Example - EverGraze

By 2014, 2,400 producers (1,100 in Victoria) in the high rainfall zone of Southern Australia consciously integrating practices developed and/or promoted by EverGraze into their whole of farm management to achieve profitability, natural resource management, risk management and lifestyle objectives.

 Changes to the feedbase – selection and establishment of the right combination of perennials in the right place for the right purpose

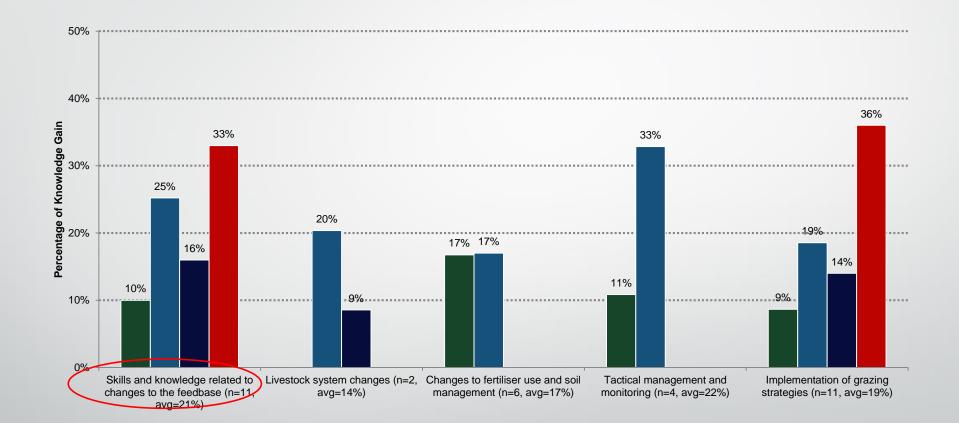
- Implementation of grazing strategies for manipulation of pasture composition, persistence, feed supply/demand and ease of management
- Changes to fertiliser use and soil management
- Livestock system changes including enterprise selection, lambing/calving times, stocking rates
- Tactical management of pastures and livestock to improve productivity and profitability.



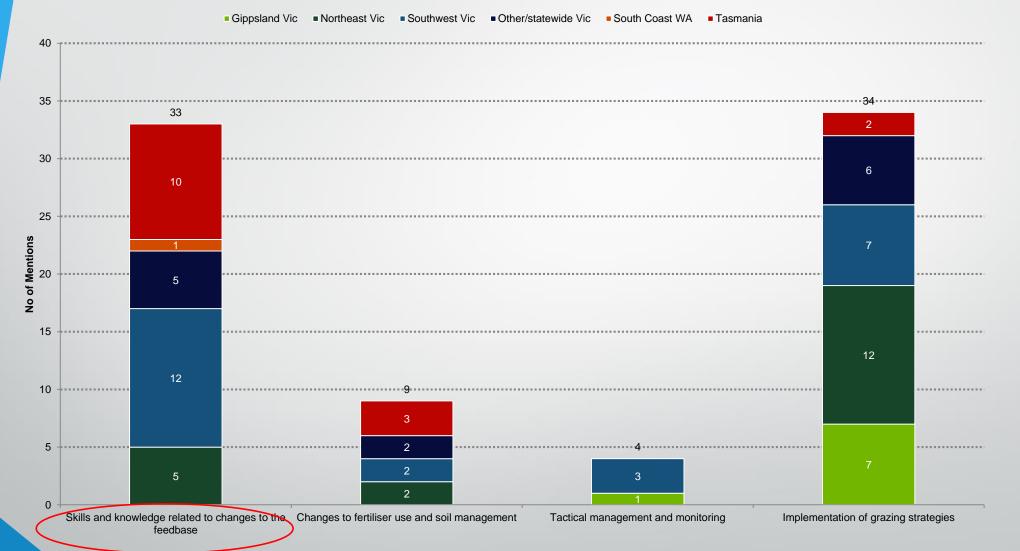
#### Increase in understanding and/or skills as a result of EverGraze event participation

Overall - Events that used pre & post feedback sheets

Northeast Vic (n=8)
 Southwest Vic (n=4)
 Other/statewide Vic (n=2)
 Tasmania (n=1)







#### Changes already made as a result of previous EverGraze activities By overall categories



## **Tagging Demographics**

### DAFF Reefocus - Activity Record (version 2)

Activity Details

Officer entering the activity: Derek Sparkes

#### Officer Details / Activity Location

#### Automatically filled out based on Officer.

Industry \*

🖉 Sugar 📄 Bananas 📄 Other horticulture 📄 Grazing 📄 Dairy 📄 Multi-industry and NRM

#### Catchment \*

```
📄 Bundaberg/Isis/Maryborough 📄 Fitzroy 📄 Mackay/Whitsundays 📄 Bowen 📄 Burdekin 📄 Herbert 📄 Tully/Murray
```

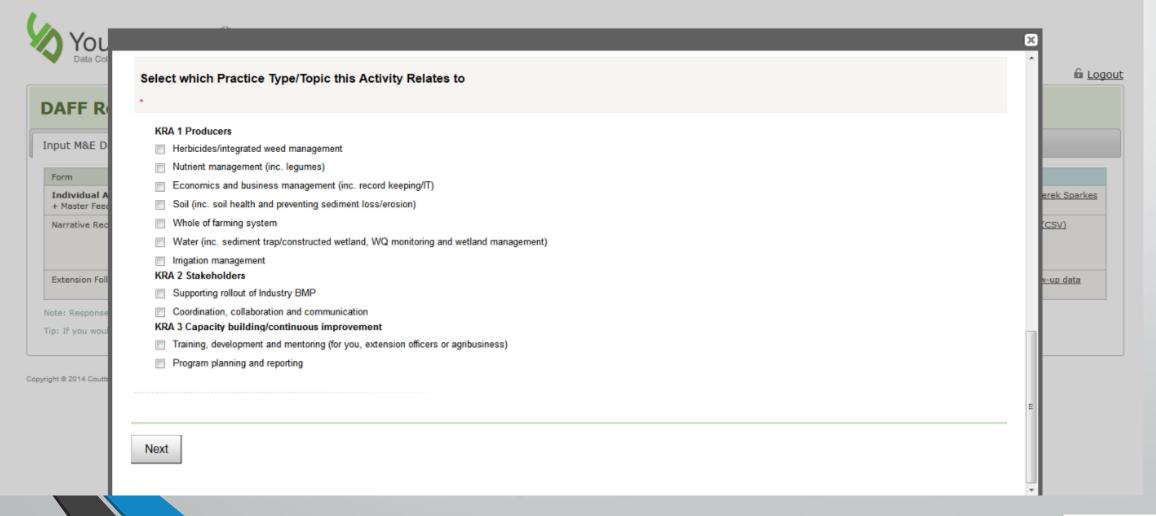
```
🔽 Johnstone 📄 Russel/Mulgrave/Barron 📄 Mossman/Daintree 📄 All
```

#### Funder \*

DAFF DEHP QLD wetlands Program Regional NRM group Industry



## Tagging practice





## Positioning, Planning and Performing







## Positioning within the cascade

Investment headings	Example only
Name of Investment Project	"Better Mushrooms for the Table "
Undertaking organisation	Agricultural Products Ltd
Strategic Priority/ies	SP 1: Increasing product quality and profitability
Program(s)/Performance Area(s)	Niche Industries
Relevant KPI(s)	Decreasing percentage of mushroom rejection by retailers on quality grounds from 10% to 6%
Performance Metric(s)	Percentage of crop rejection; pre tax profitability of enterprise
Key practices/capacities targeted	<ol> <li>Mushroom spore hygiene</li> <li>Composting practice</li> <li>Grading practice</li> </ol>



## Planning to achieve

Focus/contributi	PC is new skills, tools and mentoring to assist dairy farmers across Victoria to better plan feed needs.
on of project	Example only
Time frame	2 years
	July 2014 to June 2016
Planned	<ul> <li>6 Mushroom Quality Management workshops – for growers and retailers</li> </ul>
engagement	On line video on mushroom hygiene, composting and grading – promoted through Mushroom growers newsletter
activities	<ul> <li>Individual visits to mushroom farms to follow up on workshops</li> </ul>
Engagement	• 75% of mushroom growers in SW WA and all the major retailers of mushrooms in the region (excluding small fruit and
target	vegetable retailers)
Capacity Target	• 50% of participating mushroom growers in the region will have gained a much greater understanding about ensuring
	product quality and will have the confidence and interest in improving quality
	<ul> <li>All retailers participating in SW region will have a greater understanding of the farming practices influencing quality and will be better able to interact with growers about quality requirements./</li> </ul>
Practice Change	
Target	operations to improve hygiene, compost make up and/or grading practice to improve mushroom quality
jet get	All of the major retailers will have established dialogue and quality guidelines with farmer suppliers.
<b>Potential Impact</b>	• By the end of the project, those growers who made changes will already be seeing a decrease in their acceptance of
Target	product rate by 3-5% with an associated gain in profitability (better prices and less rejection) of 5-10%.
	• Overall the whole region this will equate to a reduced rejection rate of 1-2% by the end of the project climbing to the
	target of an improvement of 4% across the region within 5 years.

## Performing – through evaluation

Prore	Methods
Activity and output	This includes program/project records of what activities have been undertaken and outputs achieved.
reporting	It also encompasses quality of activities and outputs – through peer assessment and review, and
	feedback from those involved.
Event feedback	This includes methods to capture and record reactions and changes in Knowledge, Attitudes, Skills or
	Aspirations by event participants:
	Event participant feedback sheets
	Dart Boards
	ORID
	Focus Groups
	Organiser reflection sheets
	Observers
Direct impact	This grouping captures examples and extent of practice change amongst those engaged in some way:
assessment	Surveys
	Narratives
	Case Studies
	Stakeholder 'debriefs'
Consequences – social,	These methods capture changes in context and higher level impacts:
economic and	Regional or state statistics
biophysical	Satellite imagery/ GIS
	Computer modeling (including Benefit/Cost)
	Broad program level surveys
	Secondary data – related reviews and reports

### Getting the ducks in place

